City of Manchester Learning Partnership Presentation to Local Authority

Andrew Burton - Executive Headteacher Phil Hoyland – Partnership Development Lead







City Of Manchester Learning Partnership





Aims



To highlight measures being taken to re-shape the Alternative Provision offer in Manchester in line with Manchester's Inclusion Strategy.

This includes:

- New developments at Manchester Secondary Pupil Referral Unit (MSPRU).
- Participation in the new DfE Alternative Provision Task Force.
- The creation of a revised Alternative Provision Framework for Manchester High Schools..

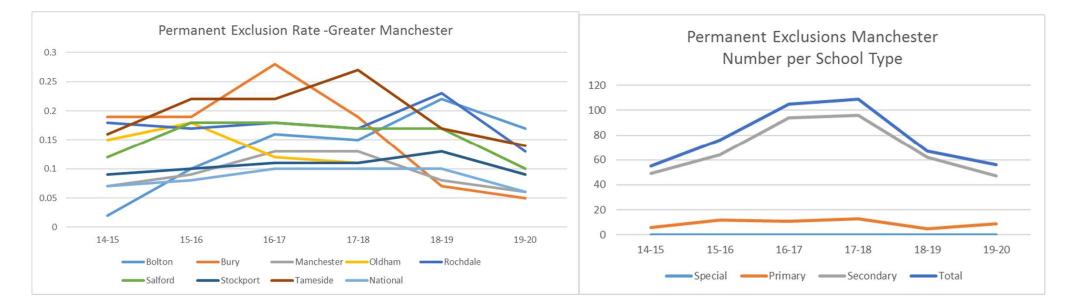
Introduction



- The City of Manchester Learning Partnership is a federation between Bridgelea Primary School and Manchester Secondary Pupil Referral Unit, since 2020.
- There is one single Management Committee over the two settings.
- Bridgelea Primary School is based on two sites.
- Manchester Secondary Pupil Referral Unit is based on 17 Sites (6 main Manchester Secondary Pupil Referral Unit sites and 11 Alternative Provision sites).

Exclusions





Manchester one of the lowest in terms of PEX

Secondary exclusions traditionally much higher than primary





Manchester Secondary Pupil Referral Unit Background

- MSPRU as the Centre of provision for post day 6 provision for permanently excluded high school pupils from Manchester.
- Offer of quality assured Alternative Provision via MSPRU with pupils placed by MSPRU according to need.
- All Alternative Provision is commissioned via registered independent schools and all are good or better.
- Alternative Provision places are subsidised by the High Needs Block and funded by the school.
- Provision is through a mixture of MSPRU core centres and commissioned alternative provision.
- There is a mix of single registered permanently excluded and dual registered alternative to permanent exclusion pupils.
- MSPRU provides aspects of pastoral, admin, Continuing Professional Development and teaching quality assurance for our Alternative Provision partners.
- 408 places commissioned.
- 17 sites.

New Beginnings – Positive Futures



Our Shared Values

Communication	Inclusivity	Nurture	Resilience	Aspiration
We seek to understand	Being inclusive is	We seek to ensure our	We want to equip our	We have the highest
each other better	intrinsic to our approach	learners and staff feel	young people with the	aspirations for our
through clear and	with learners, staff,	safe and supported in	knowledge and skills to	learners and staff and we
effective communication	parents and Governors	every aspect of their	independently sustain	build our environments to
		lives	positive choices	deliver success
al vale of the second				

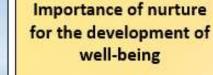


We are guided by the 6 principles of nurture in everything we do



Language as a vital means of communication Elklan trained staff SLCN specialists

All Behaviour is communication Curious not judgmental 'Understand the behaviour'



PASS Rights Respecting Nurturing Schools Programme Students and staff wellbeing

The Classroom offers a safe space

Trauma informed practice ACEs and Attachment aware Restorative approaches Team Teach

Importance of transition in pupil's lives

Outreach offer Post-16 support Admission and Reintegration Structures and routines Children's learning is understood developmentally

Literacy and numeracy Strong SEND practice Boxall Profiles Graduated Response 'Stage not age'





Vision for Manchester Secondary Pupil Referral Unit



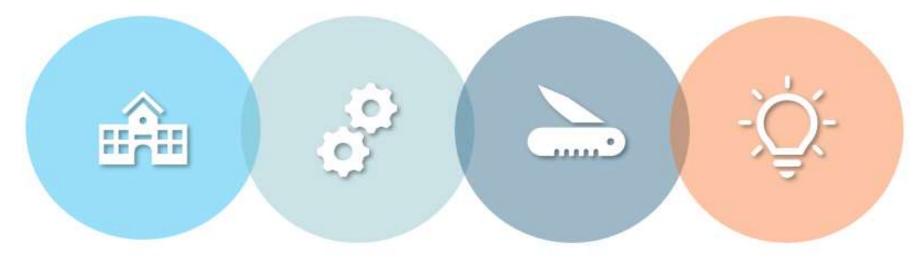
- Shared vision with nurture at the core.
- Greater clarity around permanent exclusion and preventative placements.
- Fewer sites and better quality buildings.
- Clear continuum of offer from Day 6 onwards.
- The curriculum as the progression model from Y7-11 informed by Y6 curriculum.
- Improved overall attendance and progress from established baselines.
- Improved % of pupils accessing and, most importantly, remaining in education, employment or training.



Progress

- Restructure of leadership (May 2021).
- Staffing and deployment review (Jan 2022).
- Consolidation of sites:
 - Two new KS3/4 Centres launched (Sep 2021)
 - Fielden Park Learning Centre has moved into Mersey Valley site (Chorlton)
 - West Gorton Learning Centre has moved into Richmond Park site (Longsight)
- Strengthened governance across the Partnership with clearly defined roles.
- Curriculum expertise shared and led by both leadership teams.
- Selected to be part of the DfE AP Taskforce Pilot (June 2021).

Reforming AP and Tackling Serious Youth Violence



AP Pupils have complex needs

Pupils in AP are 6 times more likely to be persistently absent from school, 27 times more likely to have Social, Emotional and Mental Health needs, and only 54% have a sustained post-16 destination.

AP Reform

DfE is looking at how AP can provide expertise across the whole school system, working in strong partnership with schools and local authorities to ensure stable and high-quality provision for those young people most at risk of disengaging from education.

Serious Violence

Last year knife crime amongst young people was the highest on record. The Prime Minister has made a commitment to reduce serious violence by 20% by 2023.

Pupils in AP are particularly at risk of becoming involved in serious violence.

AP specialist taskforces

To test a new approach to tackling these issues we have scoped a pilot as a part of the overall work on AP reform.

The AP Specialist Taskforces will pilot the impact of co-locating specialists in AP full-time. These professionals will be from across health, education, social care, youth services and youth justice.

Department for Education

You have been chosen to partner with us

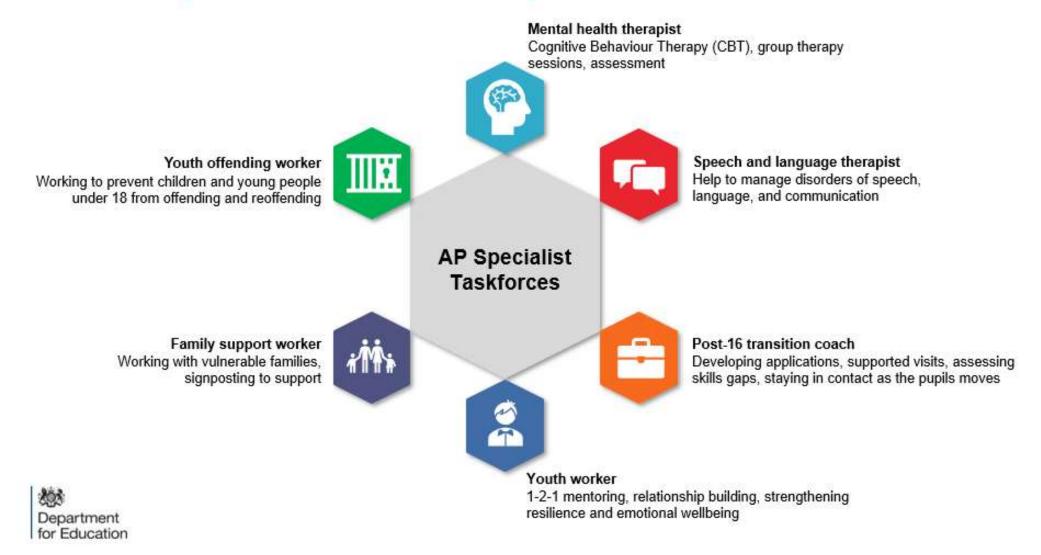
There are four key aims for this pilot



We want to work with you to make this plan a reality

Department for Education This is an opportunity to start a new partnership between you and your local partners to test and trial a new way of working in AP, with support and backing from DfE, other government departments and an independent evaluator.

Which specialists will be part of the taskforce?



Progress with AP Taskforce



Specialists already in place:

- Remedi Worker (Restorative practices)
- Speech and Language
- Targeted Youth Worker
- Oversight Board with commitment from a wide range of expert professionals from across Manchester.
- Strong network of other Alternative Provisions and Pupil Referral Units from across the country



AP Framework





The case for change

Unsustainable pressure on Alternative Provision.

Concerns about the quality of local provision.

Pressure on the high needs block.

A lack of fairness, equity and transparency.

Curriculum offer in some AP provision is limited and does not support pupils transition to Post-16 education.

School oversight of pupils.

Continuum of different AP Models from centralised to collective system wide responsibility

Traditional-

demand for AP driven by individual schools' decisions usually through exclusions . Decisions about placenments in AP taken by LA . High Needs funding for AP is held centrally

Governance of Provision

(some) school leaders make up the management committee of the main local AP provider . School leaders thus have a strong interest in provision being run and used effectively . School leaders may also have a role deciding on placement into the provision.

Centralised arrangements

Similar to the traditional model except that schools are charged an extra fee or tariff (to be met from delegated budget) when they exclude a pupil or place them in AP. This can be a one off or ongoing fee and goes towards the cost of AP placement.

1

Tariff Based

2

Devolved preventative support

4

3

Similar to the traditional model in that the LA remains responsible for arranging and funding placements in AP for excluded pupils . In this model , however, there is an attempt to foster greater responsibility for preventative placements in AP (before the point of exclusion) through devolving some high needs block funding to support preventative work

Devolved into individual schools

individual schools receive devolved high needs block funding to enable them to arrange support for their own pupils at risk of exclusion or whom require AP

6

5

Devolved to school partnership

schools receive devolved high needs block funding and are expected to work as a partnership to take collective responsibility for pupils at risk of exclusion or who require AP, for deciding on placements and use of funding

Collective, system—wide responsibility

Collective Decision Making

7

Decisions about placements, use of funding for AP taken collectively by panels of school leaders, LA and partners. High needs block funding held centrally, but the amount and its use is made transparent to inform collective decision making. LA, school and AP leaders will work together to shape strategic commissioning of local provision.

Approaches that foster responsibility for all pupils

MSPRU

Local Authorities Running a Responsibility Based Model Found...

...lower proportions of pupil placed in AP and lower rates of permanent exclusion

... higher rates of reintegration ...were more likely to report that they used AP for preventative reasons ...spend on AP was in line with budgets







Progress Towards the Revised AP Framework

- Ongoing work with Manchester High School Head Teachers.
- Work with Alternative Provision Providers in Greater Manchester.
- Work with Local Authority Officers.
- Working collaboratively towards:
 - Development of specification
 - Procurement of framework

Next steps and Timescales



- December 2021 Update High School Head Teachers and current Alternative Provision Providers on Flexible Procurement System.
- January 2022 Create Alternative Provision Governance Board oversight of numbers of young people accessing provision, and maintenance of the system.
- February 2022 Flexible Procurement System open on The Chest GM Online Procurement System. Providers apply.
- April 2022 Providers notified of admissions to the scheme.
- May 2022 High schools supported in transition for 2022/2023 cohort except current Y10s who remain in the old system.
- September 2022 Flexible Procurement System is live and running Alternative Provision Board to monitor and report. Support from City of Manchester Learning Partnership Outreach Team for mainstream schools.

Overall Summary

The collective aims of all these measures are to:

- reduce exclusions;
- increase reintegration;
- develop more personalised pathways for Young People matched to pupil needs;
- create a more sustainable model of Pupil Referral Unit and Alternative Provision.

